

# PRINCE2: 2009 Project Manager Core Processes

The PRINCE2:2009 manual has many changes when compared to the 2005 edition. Amongst these changes is the abandoning of sub-processes with their complex flows.... generally they were not accurate and also over-prescriptive. The new manual identifies processes and the activities within them, instead of sub-processes. Activities may be run in parallel or series. This pretty well accurately reflects the way a Project Manager actually works.

Also changed were the identification of the Activities (formerly sub-processes). No more DP1, DP2, etc., now they are identified by their full title. Following the PRINCE2 style, these are pretty long and rather a mouthful.

So, although the new manual is better structured and infinitely better written, it can still be tricky to see the actual flow through processes and activities. The previous manual was better in this respect.

The next few pages are my attempt at remedying the situation. I have (re) introduced names for the Activities, so as to give a shorthand for them. These generally follow the 2005 sub-process names, but not exactly, because I took the opportunity to introduce a little commonsense in the choices. The complete list is given on the last page of this document.

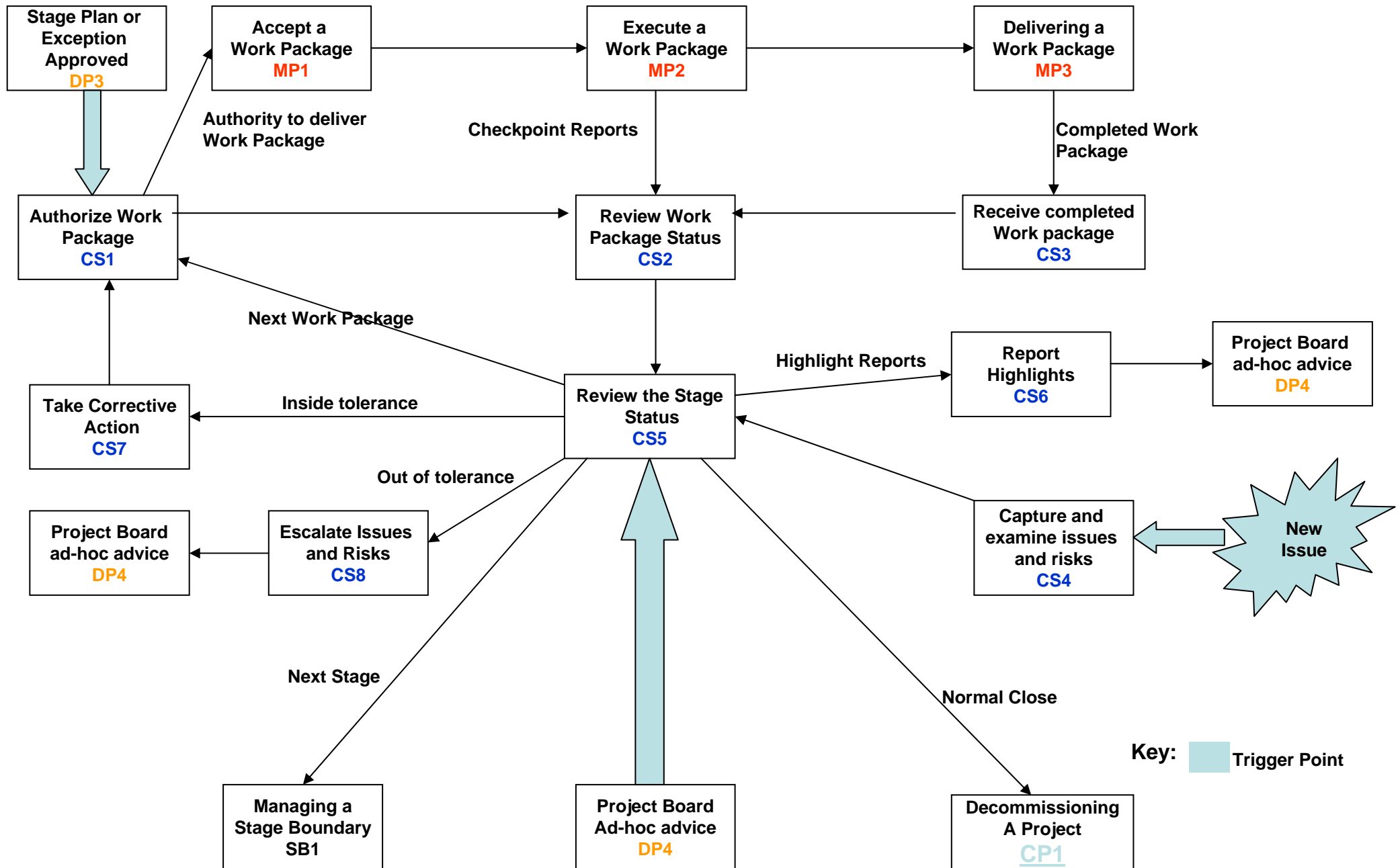
I have also produced an overview flow diagram of the Processes and Activities to do with the main day-to-day work of the PRINCE (2009) Project Manager. This is to do with monitoring of Stage progress and broadly covers all interactions between CS, DP, SB, MP, CP.

I hope this document provides useful guidance on how the activities within processes cooperate (via data exchange) to support the core activities of a Project Manager.

If there are any errors or you need clarification on anything shown here please contact me at

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# 2009 CS – MP – DP – SB - CP Execution Cycle ... Non-standard abbreviations!



# Non-standard PRINCE2: 2009 Abbreviations

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## DP – Directing a Project

- DP1 - Authorize Initiation
- DP2 – Authorize the Project
- DP3 – Authorise a Stage / Exception Plan
- DP4 – Give ad hoc direction
- DP5 – Authorize Project Closure

## SU – Starting Up A Project

- SU1 – Appoint the PM & Exec
- SU2 -- Design & appoint the PM Team
- SU3 – Capture previous Lessons
- SU4 – Prepare the outline Business Case
- SU5 – Select Project Approach & Assemble Brief
- SU6 – Plan the Initiation Stage

## IP – Initiating a Project

- IP1 – Prepare Risk Management Strategy/ Risk Reg.
- IP2 – Prepare Quality Management Strategy/ Quality Reg.
- IP3 – Prepare Configuration Management Strategy/ Issue Reg.
- IP4 – Prepare Communication Management Strategy
- IP5 – Set up Project Controls
- IP6 – Create Project Plan
- IP7 – Refine Business Case
- IP8 – Assemble PID

Key:

2 letters -> Process Name

Numeric suffix -> Activity within process

## CS – Controlling a Stage

- CS1 – Authorize Work packages
- CS2 – Review Work Package Status
- CS3 – Receive completed Work Package
- CS4 – Capture & examine Issues & Risks
- CS5 – Review Stage Status
- CS6 – Report Highlights
- CS7 – Take corrective action
- CS8 – Escalate Issues & Risks

## SB - Managing a Stage Boundary

- SB1 – Plan the next Stage
- SB2 – Update Project Plan
- SB3 – Update Business Case
- SB4 – Produce Exception Plan
- SB5 – Report Stage End

## MP – Managing Product Delivery

- MP1 – Accept a Work Package
- MP2 – Execute a Work Package
- MP3 – Deliver a Work Package

## CP – Closing a Project

- CP1 – Prepare Planned Closure
- CP2 – Prepare Premature Closure
- CP3 – Hand over Products
- CP4 – Evaluate the Project
- CP5 – Recommend Project Closure